



**OFFSHORE**

ENERGY. COMMITTED.



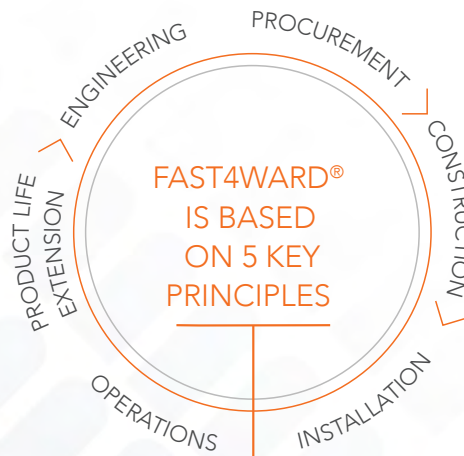
# ANNUAL REPORT 2019

## 2 STRATEGY AND PERFORMANCE

### 2.2 FAST4WARD®



Fast4Ward® is SBM Offshore's program to transform the business by reducing cycle time to energy delivery, de-risking projects and improving quality and safety.



CLIENT FIRST



STANDARDIZATION



FLAWLESS EXECUTION



INTEGRATED SUPPLY CHAIN



ENABLING DIGITAL SOLUTIONS

**REDUCING  
CYCLE TIME**

UP TO 12 MONTHS FASTER

**DE-RISKING  
PROJECTS**

STANDARDIZED  
HULL AND TOPSIDES

**ENABLING LOWER  
BREAK-EVENS**

LOWER CAPEX AND OPEX